

**Performance Management Team** 

## 2023 GUIDELINES ON THE SYSTEM OF RANKING OF DIVISIONS AND PERSONNEL

#### 1. Purpose

This guideline is to prescribe the criteria and conditions for ranking divisions officials and employees of the National Library of the Philippines (NLP) pursuant to Memorandum Circular No. 2023-1 of the Inter-Agency Task Force on the Harmonization of National Government Performance Monitoring, Information and Reporting Systems (Administrative Order No. 25, s. 2011), dated August 22, 2023, with the subject "Guidelines on the Grant of the Performance-Based Bonus (PBB) for Fiscal Year (FY) 2023 under Executive Order No. 80, s., 2012 and Executive Order No. 201, s., 2016."

The FY 2023 PPB, will contribute to raising productivity, performance, productivity, performance, transparency, and accountability of government agencies and employees based on the four (4) accountability dimensions - Performance Results, Process Results, Financial Results, and Citizen/Client Satisfaction results.

In line with this, the NLP Performance shall be measured and evaluated with emphasis on the public's satisfaction on the realization of its performance targets, quality service delivery, efficiency in the use of resources, and strengthened stewardship.

#### 2. Coverage

This guideline covers all the divisions of the National Library of the Philippines and its officials and employees that comply with the requirements and conditions for the grant of FY 2023 PBB.

NLP officials and employees holding regular and co-terminous positions are covered by this Memorandum Order. Excluded from the coverage herein are individuals engaged without an employer-employee relationship and funded from a non-Personnel Services budget.





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#### 3. Eligibility Criteria

To be eligible for the grant of the FY 2023 PBB, NLP must satisfy the criteria and conditions under the **four (4) dimensions of accountability** and attain a **total score of at least 70 points** based on the PBB Scoring System.

**Performance Results** refer to the accomplishment of the Congress-approved performance targets under the Performance-Informed Budgeting (PIB) of the FY 2023 General Appropriations Act (GAA).

**Process Results** refer to the achievements in ease of doing business/ease of transactions with the agency as a result of streamlining, standardization, digitization, and related improvements in the delivery of services.

**Financial Results** refer to the actual spending of the agency's budget allotment vis-a-vis the realization of the committed programs and projects based on the FY 2023 GAA. The Disbursements BUR as well is the prevailing common target of all agencies.

**Citizen/Client Satisfaction Results** refer to the achievement in satisfying the quality expectations of the transacting public.

For FY 2023, the Good Governance Conditions (GGCs) shall no longer be included in the criteria to assess the overall eligibility of the agency. Nonetheless, compliance with these conditions shall still be used to determine the eligibility of responsible units and individuals. *See Section 5.0 for details on Agency Accountabilities.* 

#### 4. FY 2023 PBB Targets, Assessment, and Scoring System

The agency's accomplishment for each of the criteria shall be rated using a scale of 1 to 5 (where 5 is the highest). The maximum score that may be obtained by the agency is 100 points. To be eligible for the FY 2023 PBB, the NLP must attain a total score of at least 70 points. Each criterion has an assigned weight, as shown in Table 1.





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SCORING SYSTEM						
CRITERIA & CONDITIONS	WEIGHT	PERFORMANCE RATING				
		1	2	3	4	5
Performance Result	5	5 pts	10 pts	15 pts	20 pts	25 pts
Process Results	5	5 pts	10 pts	15 pts	20 pts	25 pts
Financial Results	5	5 pts	10 pts	15 pts	20 pts	25 pts
Citizen/Client	5	5 pts	10 pts	15 pts	20 pts	25 pts
Satisfaction Results		-	-		-	
TOTAL	MAXIMUM = 100 POINTS					

To be able to attain a total score of at least 70 points, NLP should aim for a performance rating of 4 in at least three (3) criteria since a performance rating of 4 in all criteria will yield a total score of 80 points for the agency.

In such case, while the NLP will be eligible, the unit most responsible for the criteria with a **performance rating of below 4** will be isolated from the grant of the FY 2023 PBB.

**4.1** The NLP shall adopt the scoring system illustrated below:

CRITERIA & CONDITIONS	RATING
Performance Result	25 points
Process Results	25 points
Financial Results	25 points
Citizen/Client Satisfaction Results	25 points
TOTAL	100 points

#### 4.1.1 Performance Results

The achievement of targets based on the approved Division Performance Commitment Review (DPCR) shall serve as the basis for rating.

#### 4.1.2 Process Results

The criteria for Process Results are as follows:



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Rating Scale for Process Results				
1	2	3	4	5
No improvement	Improvement in	Improvement in	Achieved	Achieved
in ease of	ease of	ease of	improvement in	improvement in
transaction	transaction of	transaction of	ease of	ease of
	internal services	external services	transaction of	transaction on
	only	only	non-core	core external
			external and	and internal
			internal services	services

#### 4.1.3 Financial Results

The criteria for Financial Results are as follows:

Rating Scale for Financial Results				
1	2	3	4	5
1-19%	20-39%	40-59%	60-79%	80-100%
Disbursements	Disbursements	Disbursements	Disbursements	Disbursements
BUR	BUR	BUR	BUR	BUR

#### 4.1.4 Citizen/Client Satisfaction Results

The report of the Customer Satisfaction Management Team (CSMT) shall serve as the basis of the rating.

**4.1.5** In case of tie, the criteria below shall be applied:

Criteria	Adjectival Rating	Point Score
Implemented projects with minimal	Excellent	3
funding from the government	Very Satisfactory	2
	Satisfactory	1

#### 5. Agency Accountabilities

To sustain the institutionalization of compliance with existing government-mandated laws and standards, the NLP shall continue to implement, monitor, and enforce





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compliance with the following requirements:

Updating of Transparency Seal	Submission and Review of SALN	
Compliance with the Freedom of Information	PhilGeps posting of all invitations to bids and	
(FOI) Program	award contracts	
Updating of Citizen's or Service Charter	Submission of FY 2023 Annual Procurement	
	Plan-Common Use Supplies and Equipment	
	(APP-CSE), FY 2023 Non-Common Use	
	Supplies and Equipment (APP-non CSE),	
	Indicative FY 2023 APP, and the results of	
	FY 2020 Agency Procurement Compliance	
	and Performance Indicators (APCPI) System	
Compliance to Audit Findings and	Undertaking of Early Procurement Activities	
Liquidation of Cash Advances	covering 2023 Procurement Projects	

#### 6. Eligibility of Delivery Units and Individuals

6.1 For FY 2023 PBB, the delivery units (DUs) of NLP shall no longer be ranked. However, the unit/s most responsible for deficiencies shall be isolated.

Based on the Scoring System, to be eligible for the FY 2023 PBB, the agency must attain a total score of at least 70 points. To be able to attain at least 70 points the agency should achieve a performance rating of 4 in at least three (3) criteria. In such case, while the agency will be eligible, the unit/s most responsible (including its head) for the criteria stated in Section 3.0 with a performance rating of below 4 will be isolated from the grant of the FY 2023 PBB.

The units/s most responsible (including its head) for the non-compliance with the Agency Accountabilities provided in Section 5 will also be isolated from the grant of the FY 2023 PBB.

6.2 Eligible DUs, shall be granted FY 2023 PBB at uniform rates across the agency, including its officials and employees. The corresponding rates of the PBB shall be based on the agency's achieved total score as shown in Section 7.

6.3 The Head of the Agency is eligible only if the NLP is eligible for the 2023 PBB. If eligible, the PBB rate for FY2023 shall be equivalent to the rates as stated in Section 7 and shall be based on their monthly basic salary (MBS) as of December 31, 2023.





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6.4 Employees belonging to the First, Second, and Third Levels should receive a rating of at least "Very Satisfactory" based on the agency's CSC- approved Strategic Performance Management System (SPMS) or the requirement prescribed by the CESB.

6.5 Personnel on detail to another library for six (6) months or more shall be included in the ranking of employees in the NLP division that rated his / her performance.

6.6 An employee who transferred from one government agency to NLP or from NLP to another government shall be rated and ranked where he/she served the longest. If equal months were served for each agency, he/she will be included in the recipient agency.

6.7 NLP officials and employees who transferred from government agencies that are non-participating in the implementation of the PBB shall be rated by the agency where he/she served the longest; the official/employee shall be eligible for the grant of PBB on a pro-rata basis corresponding to the actual length of service to the participating implementing agency as stated in Section 7.

6.8 An official or employee who has rendered a minimum of nine (9) months of service during the fiscal year and with a performance rating of at least "Very Satisfactory" shall be eligible for the full grant of the PBB.

6.9 NLP official or employee who has rendered less than nine (9) months but a minimum of three (3) months of service with at least a "Very Satisfactory" rating shall likewise be entitled to PBB on a pro-rata basis corresponding to the actual length of service rendered. The following table shall serve as the basis for the pro-rated amount.

Length of Service	% of PBB
8 months but less than 9 months	90%
7 months but less than 8 months	80%
6 months but less than 7 months	70%
5 months but less than 6 months	60%
4 months but less than 5 months	50%
3 months but less than 4 months	40%

The following are the valid reasons for an employee who may not meet the





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nine-month (9-month) actual service requirement to be considered for PBB on a pro-rata basis.

- a. Being a newly hired employee;
- b. Retirement;
- c. Resignation;
- d. Rehabilitation leave;
- e. Maternity leave and/or Paternity leave;
- f. Vacation or Sick Leave with or without pay;
- g. Scholarship/Study Leave;
- h. Sabbatical Leave.

6.10 NLP employees who are on vacation or sick leave, with or without pay for an entire year, are not eligible for the grant of the PBB.

6.11 NLP personnel found guilty of administrative and/or criminal cases by final and executory judgment in FY 2023 shall not be entitled to the PBB. If the penalty meted out is only a reprimand, such penalty shall not cause disqualification to the PBB.

6.12 NLP officials and employees who failed to submit the 2022 SALN as prescribed in the rules provided under CSC Memorandum Circular No. 3, s. 2015; or those who are responsible for non-compliance with the establishment and conduct of the review and compliance procedure of SALN, shall not be entitled to the FY 2023 PBB.

6.13 NLP officials and employees who failed to liquidate all cash advances received in FY 2023 within the reglementary period, as prescribed in COA Circular 97-002 dated February 10, 1997, and reiterated in COA Circular 2009-002 dated May 18, 2009, shall not be entitled to the FY 2023 PBB.

6.14 NLP officials and employees who failed to submit their complete SPMS Forms shall not be entitled to the FY 2023 PBB.

6.15 NLP officials and employees responsible for the implementation of the prior years' audit recommendations, QMS certification, posting, and dissemination of the agency system of ranking performance of delivery units, shall not be entitled to the FY 2023 PBB if the agency fails to comply with any of these requirements.





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#### 7. Rates of the PBB

The total score as stated in Section 4 shall be the basis for determining the amount of the PBB an agency is eligible for. The maximum rate of the PBB for agencies that will achieve 100 points shall be 100% of the 65% monthly basic salary (MBS) of an individual as of December 31, 2023. For illustrations, see Table below:

TOTAL Score	PBB Rates	
100 points	65 %	
_	(100% of the 65% monthly basic salary)	
95 points	61.75%	
	(95% of the 65% monthly basic salary)	
90 points	58.5%	
	(90% of the 65% monthly basic salary)	
85 points	55.25%	
_	(85% of the 65% monthly basic salary)	
80 points	52%	
	(80% of the 65% monthly basic salary)	
75 points	48.75%	
	(75% of the 65% monthly basic salary)	
70 points	45.5%	
	(70% of the 65% monthly basic salary)	





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